



Coasters 21st General Meeting & 27th Anniversary

Saturday, March 19th, 2016

CLC, St. Paul's School, St. Paul's River

Netagamiou CLC, Chevery

Quebec High School, Quebec City

QCGN Office, Montreal

“Community Development – Finding the Road to Success”



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Community Development – Finding the Road to Success

Hugh Maynard introduced himself and welcomed all to the 21st Annual General Meeting and 27th Anniversary of the Coasters Association and to the Municipality of Bonne Esperance and the other video-conferencing sites of QCGN in Montreal and Quebec High School in Quebec.

Opening Prayer – Dale Keats, Lay Reader

Let us pray. Dear Lord we give thanks to you for the gifts and the talents that has been bestowed on all the people here today including the video conferencing sites as well. Please give us the ability to conduct ourselves with grace and dignity, with respect for each other while never forgetting the needs of those who are less fortunate than ourselves. We ask you blessing on our activities so that we may reach a successful conclusion at the end of the day and we thank you for being our source of guidance. We ask this in the name of Jesus Christ our Lord. Amen.

Welcome Speech – Anthony Dumas, President, Coasters Association

I would like to welcome everyone, on behalf of the Coasters Association, to our 21st General Meeting and our 27th Anniversary. It is a pleasure to see so many people from across the Lower North Shore, various regions of the province, Labrador-NFLD, and even from the USA.

Our theme this year “Community Development – Finding the Road to Success”, speaks of a plan for the future that will achieve success through the excellent partnerships that have been formed over the past 27 years, on and off the territory.

Our successes have been made possible, throughout the years, through the support received from the partners, our membership and the community at large. Therefore, we recognize and are grateful to all those who took the time to be present here today, in-person or through video-conferencing, to share their insights and experiences with all of us.

Let’s participate fully in the events of today – Let’s work together towards building a well-constructed and solid road to the highway of success.

I wish you all a pleasant day, and look forward to speaking with you and sharing in the events that have been planned for our 21st General Meeting. Thank you for being here, as it demonstrates unity and positive collaboration to move onwards – Together!

Welcome Speech - Lionel Roberts, Mayor Municipality of Bonne Esperance

It's a pleasure for me as Mayor to welcome everyone to Bonne Esperance for the 21st Annual general Meeting of the Coasters Association, especially to people who are participating by video conference. I would like to take this opportunity to thank the leadership and administration board of the Coasters Association for their hard work and dedication to improve the economy and social services and health services on the Lower North Shore. The Municipality of Bonne Esperance will continue to support the Coasters Association in all their future endeavors. The Coasters Association serves as a great ambassador for the entire Lower North Shore. Once again, I thank you and have a great meeting and day!

Introduction of Guests (See Annex I) – Cornella Maurice

Message from Lorraine Richard, MNA, Member for Duplessis

Thank you for inviting me to share this 21st Annual general Meeting with you, unfortunately it was impossible for me to be here. I would like to congratulate the Coasters Association for their exceptional work year after year, since 1988. This year's actions are quite interesting; whether it is in health issues, education or justice, social economy development, the Lower North Shore is simply the way to go. The development of your local economy is vital because of your specific geographical location and the major environmental challenges you will be facing in the future. You have been able to, despite the difficulties caused by your location, set up a consultation with a unique dynamic instance. The Coasters Association brings together all of the social and economic players of the Lower North Shore to bond communities and improve better living for residents, you deserve my congratulations. Now that I am sensitive to your reality, know that I have unconditional support for you. I will continue defending your best interests in the National Capital, you can count on me to support you in your efforts. I extend my congratulations to all the members and good evening to everyone.

Message from Charles Taker, Office of the Commissioner of Official Languages

Mr. President (Tony), Mrs. Executive Director (Cornella), Dear friends of the Coasters and the Lower North Shore. Thank you for your kind invitation to attend the 21st Annual General Meeting. Unfortunately, I cannot be with you, neither in person nor by videoconference, as I have a previous commitment today, so I am pleased to send you my best wishes in writing.

I always enjoy your annual meetings and have attended a number of them over the years and have followed the evolution of your community for well over 20 years when I

first met Cornella at Canadian Heritage re-positioning exercises in 1994/1995. My love affair with the Lower North Shore goes back to the late 1990s when I first came as part of a visit with the National Human Resources Development Committee for the English Linguistic Minority. At that time, I was a community member from the Magdalen Islands. Since then I have been back many times as a public servant first with Human Resources Development Canada and over the last 13 years with the Office of the Commissioner of Official Languages.

Of all the communities that I visit across the province, yours holds a special place for me. I have mentioned that many times. Earlier in the winter, our office moved to a new location in

Montréal. With any move, there are boxes and filing cabinets to go through and things to purge. Since we were moving to much reduced space, we were encouraged to keep a minimum of required files and send the rest for shredding. Re-reading the files I kept from the Lower North Shore brought back memories of times spent with your communities, through times that were both sad and celebratory. And needless to say, I was unable to part with many of those files because they not only told your story; they were part of my story too. Collectively, they are OUR story and testimony to the relationship that we have built over these years.

This has become far too long for a simple message of greeting so I will end by wishing you a very successful Annual General Meeting. I hope to see you either on the Coast or in Montréal in the near future. With every good wish, Charles.

Message from David Birnbaum, MNA for D'arcy-McGee, Parliamentary Assistant to the Minister of Education, Recreation and Sport, Parliamentary Assistant to the Minister responsible for Higher Education

I was so pleased to receive your invitation to speak at the 27th Annual General Meeting of the Coasters. I was so disappointed to be unable to accept it due to scheduling conflicts. I'm sure, as usual, it will be a productive and lively gathering. I was privileged to work with the Coasters over some 20 years as Executive Director of Alliance Quebec and then the Quebec English School Board Association. I learned so much from the wise and determined leadership of people like Randy Jones, Cornella Maurice and Wilson Evans. It was in the early 90's I think when I attended the Coasters AGM in Blanc Sablon as a rookie Executive Director at Alliance Quebec. Like always, you folks made sure that every Federal, local and Provincial Official that mattered was present and accounted for. You then proceeded over a day and a half to box them about the ears with Coasters kindness, charm and determination. Before anyone knew what hit them, the Coasters secured commitments for helicoptering in one village, CLSC satellite clinic in another, and funding for whatever happened to be Cornella's latest program scheme in another. I can tell you that I have never before or since received a better crash course in effective and focused community advocacy. So here's to the Coasters, may the good people of the Lower North Shore continue to participate in and benefit from your care and your heart, and your fine leadership. Best wishes.

Message from Dennis Murray

Hi Everyone!!

I am writing this on my cell phone!! (a la Drake!). A belated Happy St. Pattys to all!! Wishing you the Luck of the Irish for your amazing 27th! Like your theme / Community Development/ rather than self-development/ Yes, time to think of the "All"/ rather than the "Me"! My community? What am I doing for it? What have I done for it? What have I or we have done for the survival of my community and all our communities? Isn't this the whole purpose of the Coasters' Association?! So, yes, excellent theme! Especially as we look South of our border! Aren't we fortunate just to be in Canada!! But let's not be complacent! We have to try to get along! As I get younger I realize that the Lower North Shore is such a beautiful, and still undiscovered part of the Quebec/Canadian geography! So that in itself is food for thought!! I live in a province where I watch marketing ads on TV about "the Labrador" six times a week!! How about \$20 million dollars for a marketing program Mr.Trudeau/ Mr.Couillard?? Really, Really, Really!! Mederick Maurice would be the first to say, why not?? That was how we started the Coasters Association. We asked for \$90,000 for 5 years and got it! Bless you! Love you! Have fun!!Xoxo Xo!!!

Business Meeting

Panel: Anthony Dumas, President, Coasters Association
Garland Nadeau, Vice-President, Coasters Association
Tony Roberts, Treasurer, Coasters Association
Claire Ann Labadie, Board Member, Coasters Association
Eileen Schofield, Board Member, Coasters Association
Ashley Babin-Duguay, Youth Representative, Coasters Association
Ghislaine Nadeau Monger, Senior Representative, Coasters Association
Dale Keats, Employment Representative, Coasters Association
Lucy de Mendonça, Board Member, Coasters Association

Absent: Greta Gallibois, Executive Member, Coasters Association
Randy Jones, Executive Member, Coasters Association
Alain Lalo, Native Representative, Coasters Association
Tiffanie Conway, Physically & Intellectually Challenged, Coasters Association

Members: (see Annex 1)

Chair of Meeting: Hugh Maynard
Secretary of Meeting: Shannon Keats

1. Call to order

Hugh read the agenda and welcomed all participants to the Business Meeting.

2. Approval of Agenda

MOTION 1:

It was proposed by Lucy de Mendonça and seconded by Priscilla Griffin;

THAT the Business Meeting Agenda be approved with varia left open.

Motion Carried

3. Approval of Annual General Meeting Minutes (March 21st, 2015)

MOTION 2:

It was proposed by Shelley Fequet and seconded by Claire Ann Labadie;

THAT the 20th Annual General Meeting minutes be approved with an amendment made to the Education & Youth sector.

Motion Carried

3.1 Business Arising

Cornella Maurice and Shannon Keats read the business arising to the minutes and asked if there were any questions. Lucy de Mendonça requested clarification in the Education and Youth Sector. She wanted to mention that there wasn't a drop in student attendance, there was a drop in student population. Therefore, the statement should read: The decrease in student population has a direct impact on the number of teachers financed (provide services).

4. Approval of Annual Report

Cornella informed that she would not read all of the Annual Report, due to its size, however, the follow-up to the report would be read by herself and the staff.

MOTION 3:

It was proposed by Anthony Dumas and seconded by Lucy de Mendonça;
THAT the Annual Report be approved.

Motion Carried

4.1 Follow-up to report

Cornella Maurice, Shannon Keats, Kimberly Buffitt, Shelley Fequet and Priscilla Griffin read the follow-up to the Annual Report.

4.2 Question and Answer Period

Jarvin Joncas mentioned that in the Partnerships section of the follow-up, the Lower North Shore Fishermen’s Association was not mentioned. Cornella informed that it will be corrected.

Claire Ann Labadie wanted to know why there was no community kitchen in Blanc Sablon. Claire Ann was informed that there was one that took place at Residence Aux Beaux Sejours every Thursday. Cornella also explained that should the senior’s committee/club in Blanc Sablon want a Meals on Wheels program in their community they must approach the Coasters for assistance.

Wanda Beaudoin also mentioned that the partnership with the CISSS is not mentioned regarding the Senior Day Centers initiative. Cornella informed that it will be corrected.

5. Approval of Auditor’s report (2014-2015)

As the Auditor (PCA Services Coopératifs Inc) was unable to participate in the meeting, James Buckle, Director of Finance, read the Auditor’s report for the year ending March 31st, 2015.

MOTION 4:

It was proposed by Tony Roberts and seconded by Anthony Dumas;
THAT the Auditor’s report of 2014-2015 be approved.

Motion Carried

There were no questions or comments.

6. Approval of the Board of Directors (2016-2018)

Cornella introduced the Board of Directors of the Coasters Association for 2016 to 2018 term.

MOTION 5:

It was proposed by Allen Richards and seconded by Jarvin Joncas;

THAT the Board of Directors of the Coasters Association for the 2016-2018 term be approved.

Motion Carried

7. Varia

There were no items placed under varia.

8. Adjournment

Hugh Maynard adjourned the Business meeting of the Coasters Association's Annual General Meeting.

Showcase exhibits/booths were set up in the gymnasium and it was suggested that all participants visit the gymnasium during the break. Booths from the following organizations were set up:

- *Community Learning Center*
- *Blanc Sablon Tourism Committee*
- *Coasters Association Inc.*
- *Uni-Aide Foundation*
- *Coop Solidarité Bioproduits*
- *CEDEC*

Keynote Speaker – Stephan E. Doyon, Vice-President Sales & Marketing, Arclay Natural Technologies, New York, USA

On behalf of my team and partners, I'm really pleased to be here today. We've been in partnership with the Coop for about 2 years. Arclay Technologies is a green bio-tech company, we essentially do sustainable development and look at plants that are at our feet, look at what's inside and see what we can do with it. We essentially develop green chemistry in areas such as personal care products and cosmetics as well as other applications in pharmaceuticals. We look at taking a plant (flower/algae, etc.), we'll take 5 or 10 percent of that plant and make a bio-tech active that goes into personal care products or cosmetics. Then we have the rest of the plant we create value with either through agriculture (recycle and create additives, etc.). We seek to become an alternative to the petro-chemicals out there.

Our goal is consumption of 100% of whatever we harvest, nothing is left out. We have

satellite offices in Montreal, New York, France, Brazil and Africa. We look at whatever is available in the surrounding environment and we retrieve value for what it is. Last year we had this request for a specific molecule that we were looking for and a specific plant throughout the world and we could not find it. We looked at the bio-homes here and we found it. We essentially had Kimberly's husband Darius go out and dig it up in the middle of winter to get us a sample so we could present it to Boston University. We found the molecule but as the plant travels the molecules are consumed as the plant tries to survive during transport. We had to find a way to make it on site. This is how the venture between Arclay Technologies and the Bio-Products coop began.

We arrived here two years ago and we did a tour and made us fall in love with the communities here. We want to introduce this new project on the Lower North Shore in partnership with the bio-products coop to create a product.

(Mr. Doyon went on to explain the technical and chemical parts of the product and what goes into various products and emulsions. For the full recording of the presentation, you can contact the Coasters Office).

What we're creating right now is the next generation of products and we want to manufacture them here on the Lower North Shore. We want to do this for two reasons: natural resources and the story behind it. We take the clay and used active and restructuring ingredients to clay that allows to create a product that does not have a negative effect on the skin. We create a "behind the scenes product" and create internal investment group to fund brand project initiatives. The first one we did is Ocean + and we want the ingredients for this particular brand be made in St. Paul's river with Arclay. Also, have a spa here where people know that everything comes from here. Marketing is key and we want to do it here. We are talking to people to help make it happen. He went on to explain about the possibilities of using Birch Trees and other plants we have that can be used.

Questions:

Question 1 – Dale Keats: What is the size of your company? Is it a big company?

Yes, we have one office in Montreal, one in New York. Also, we have satellite offices in Brazil and Brittany, France. We have 15 to 20 employees (mostly scientists). We have invested over 5 million in research and development. We're basically just taking off as far as revenue.

Question 2 - Jennifer Johnson: What is the timeline for this initiative?

We started two years ago. We have three researchers hired now and already working with us, so the timeline is now. It's happening right now.

Current Structure within H&SS, Education, Justice & economics

Marlene Gallagher – Director of Quality Evaluation Performance & Ethics, CISSS

Wanda Beaudoin – Clinical and Administrative Manager, CISSS

Marlene introduced herself and explained her title and job description. She outlined the roles and responsibilities of the CISSS as well as other pertinent information. *(A copy of the PowerPoint Presentation is at the office)*

Presentation outline was as follows:

- Role and responsibilities of the CISSS de la Côte-Nord
- Organizational chart
- The CISSS de la Côte-Nord – Facilities of the Lower North Shore in numbers
- Responsibilities of the managers with a Lower North Shore mandate
- List of the services offered
- Statistics
- Expectations
- Issues 2016-2017

Jennifer Johnson – Executive Director, CHSSN

It's a good thing that I'm following the CISSS presentation, I think that I can assure the public partners that the Coasters is a very good partner to have. What I wanted to tell you all today was that we've been looking at our partnerships with our communities in terms of a renewal process. The funding that is associated with the health and social services sector is connected to something called the roadmap for official languages and Health Canada has been investing monies into our communities since 2004 and Coasters Association has been a recipient of that funding and part of Networking and Partnership Initiative since 2004. I really enjoyed listening to the spontaneous testimonials that people were giving around the importance of the activities that have been put on by The Coasters Association for the communities around breaking down isolation, improving nutrition, getting people the support services they need. That's the kind of outcome that these investments are supposed to have. I just want to underscore how important that is for me to hear and I'm really glad I was here today to hear that.

Congratulations to all the participants in the programs for the health and social services sector regarding the great work that you've done. Coasters is constantly blazing the trail for other communities across the Province in terms of what a grass roots approach is in terms of addressing important issues within the community can do. I think that the community approach to addressing health and social service needs in the community really has made a huge impact on the Lower North Shore and its success has shined a light on means that other communities can follow and implement in their own community. Kimberly has been an important role model for other communities across the Province.

We put together a very small token of our appreciation in terms of what Coasters has been involved in over the last 10 years, pushing 12 years now. So we made a little plaque (*shows plaques via video-conference*). In terms of your new relationship with the CISSS you are blazing grounds there because I believe you're the first community to, well, right after Jeffrey Hale, to get your advisory committee approved by the Minister and so setting up that advisory committee is a critical step for your community and I'm really glad that you've taken the lead in that. We'll be there to support you and helping to get that off the ground if you need it. It's a lesson that other communities will hopefully learn from as well in terms of how to get those committees off the ground. They are brand new; they are not something communities are used to dealing with. We'll be looking at how it works for the Coasters Association and share with other communities. So, I don't want to take more time but thank you for inviting me and I'm really glad I'm here today.

Ghislain Nadeau-Monger – President, Local Table for Seniors

Good morning everyone. My passion for the seniors hasn't let go of me yet so bear with me. I'll give you a brief summary of our main project that we're working on with the Table. We are working with a lady that is developing our business plan to implement some type of volunteer organization. We don't know what it's going to be called but it's going to be a structure that takes into consideration our special environment and our special needs. We are doing this with the support of our partners as usual. We also have a communication project that we do in partnership with the Community Radios of the coast and also the Local Wave. We're trying to promote and make our seniors aware of our existence, the existence on all the services that are available for them. In our consultation project that we also have going on we just completed the consultation of all the seniors in all the villages. We had a good representation in most villages. There was only one village where the participation was very low, which was Blanc Sablon. It's a little sad but I guess it's explainable as they have a little more service on our territory, so maybe they don't feel the crunch or maybe to express their selves about what they need to have access to and the services that's needed. However, I do hope they become active in the territorial activities.

We also have an info. Support project going on where we have one person that's available in each of the Municipalities to help seniors with any issues or problems they might have dealing with different government forms, health issue materials that might be difficult, etc. There's a person in each community who does that and they are utilized a lot. I think that the Coasters, as well as all other partners will be interested to be informed of what came out of our consultation. We will do a territorial report on the points that came out. They are very similar from one end of the territory to another. It is also preparation for the October forum will be held in Sept-Iles at the end of October 2016. It was very interesting. Again, our partners were very important there as well.

There's also a special project that I'm part of, that we're doing with the Regional Table for Seniors, where we've drawn the pictures of all the Municipalities of the North Shore

of all of the living conditions. Really, it's a portrait of the living conditions of the seniors. For people who are interested, reports are available, there's one for the MRC and also one for each Municipality. There's important facts brought to light in there and I think we'll have to keep in mind that in 20 years from now, 1 in 3 residents on the Lower North Shore will be 65 years old and more. Each portrait is presently available in English. There's also another project with seniors going on the coast right now that we're doing through the regional table. Cegep de Baie Comeau is offering a training program called Sensitivity Towards Aging People. It's been offered in Chevery and La Tabatiere so far in English. It will be offered in French in Tete a la Baleine and Blanc Sablon next week. It will be available in the other communities, but the dates haven't been identified as of yet. It's one of the professionals of the CISSS that is giving the training in English with the support of the Cegep de Baie Comeau. That about sums it and we want to thank our partners.

Lucy de Mendonça – Administrator, Commission Scolaire du Littoral

So, next year (2017) the Littoral School Board celebrates its 50 Anniversary. The Littoral School Board is the oldest board in the Province. We are almost as old as the Ministry of Education. I think I may be only the 4th Administrator in its 50-year existence. The government of Quebec decided to create a School Board for the Lower North Shore, a School Board that would be different from all the others, with special status because at the time, school boards were not linguistic. With age comes wisdom. In the last few years the school board says we have something good, however, we have many challenges on the territory, so how is it that we are going to stay that way. The Littoral schoolboard started analyzing the situation try to figure out what to do. At one point, we had close to 2000 students. When I came to the school board in 1985 we had close to 1500 students. The 1500 students back then included the Montagnais population. In 1989, the Government of Quebec decided that the Montagnais were going to assume responsibility for their education. We want ownership of our educational services on our territory, not just for the youth but for the adult sector as well. We don't want anyone coming in and telling us how to organize educational services on our territory. Over the years this is becoming harder.

In 1999/2000, we said we have to do something about our educational services on the LNS. Given the size of the territory and the lack of students, even back then, we never managed to convince the Ministry of Education to make us part of the vocational education structure of Quebec. In 1999, the first voc-ed program that was implemented or transported to the territory was Home Care Assistance, through an agreement with the Commission Scolaire de L'Estuaire. The program was given in English. This was the beginning of voc-ed programming on the LNS. The second was in 2002 – Carpentry Course. However, after all these years with a success rate in voc-ed of 93%, it is getting harder to do. Presently the cooking course is going on. We started with 13 and ended up with 6 students. All these programs are organized in partnership with other school boards. In terms of vocational education, money and participation counts. Every time a student drops out it means a loss of money because we are financed according to the

number of students we have. After much discussion with our voc-ed management team. We documented the need, potential and why in terms of voc-ed. After attending a meeting in Lourdes in 2014, and meeting a professor from Université Trois Rivières who specialized in rural development. A report (analysis) was drafted and is available on the website, just in French, but it will be translated. The professors met with the Coasters, CLD and different stakeholders. Lucy proceeded to go through the PowerPoint. *(A copy of the PowerPoint is available at the Coasters office).*

Danielle Labadie – Officer, Surete du Quebec

Danielle introduced herself and articulated that she thought she might be the first person from the Coast to come back and work as an Officer for the Surete du Quebec. What she wanted to speak about is what the Surete du Quebec has been working and what will be coming up in the future. Danielle expressed that the Surete was asked by teachers to go into the schools to do presentations regarding drugs and alcohol and also texting (online bullying). Danielle said that she has actually completed quite a few presentations already. The Surete has also been involved in the “active shooter” program/practices in schools as well. This program teaches teachers/kids what to do if someone comes in their school with a gun. Were currently coming up with a protocol to deal with bomb threats (what to do, who to call, etc.). We are also, currently working on the file regarding fraud with the elderly (e.g. phone calls), however we are trying to find the best way to get information out to the senior population.

The Surete has also been vigilant in the drug situation on the Lower North Shore. They participated in two drugs busts on the coast in the past year and they don’t intend to stop. They are asking the public to call the station if they know anything and the call will be confidential at all times. Right now, there are just 3 police officers and 1 Sargent. We are also doing a lot of work and promotion of always wearing helmets and seatbelts, as well as speeding. There’s been a lot of accidents so we will be enforcing these regulations and pass the importance of safety.

Comment – Priscilla Griffin : Priscilla mentioned that a great way to get the information out there is to visit the senior day centers.

Karine Monger – Director General & Secretary Treasurer, MRC

Karine introduced herself and mentioned that she prepared a brief presentation of who the MRC is and what they do based on their mandate. The MRC is a fairly new organization that has only been in existence since 2010. There are 4 employees working at the MRC and they work closely with the Municipalities and the Mayors (which are the members of the MRC). The mandate of the MRC is the elaboration of land use and development plan and we have been working at this document quite some time and we have been working on a second project. The document will be a tool for the development of the structure of the organization of our territory. Every time we will develop a version it has to go to the various Ministries for approval. Other responsibilities we have is: property tax role development, public security, residual

material management, recycling, risk management, etc.

We've been faced with numerous changes in the last year and a half and budget constraints is definitely one of them. The Government of Quebec decided to close the CRE, the office on the LNS closes on March 31st of this year. The responsibility of regional development is now the responsibility of the MRC. Bill 28 gives the local development mandate to the MRC. The budget has been cut by 55%. The MRC is looking at different scenarios and hired a consultant to help make decisions. A delegation agreement has been prepared with the CLD of LNS regarding local and entrepreneurial development. We want to make sure we are always able to support great initiatives, such as the research project of the Bioproducts coop. Working on a new version of our risk coverage plan. Working on the telecommunications (internet/cell phone coverage) file as well. Working on a MRC website. Working on the MADA – consultations with the seniors and elaborating documents. Will be implementing the policy and action plan the MRC were working on regarding MADA. All municipalities have worked on their own respective action plans. We are moving from the elaboration to implementation.

Jarvin Joncas – Director General, CLD

Jarvin introduced himself and explained that Karine talked about much of the content he was going to say so his speech will be short. For 2016 there is a delegation agreement signed between the CLD and MRC so the CLD is in place until December 2016. Following that we're not sure what will happen at this point in time but we are very positive; however, funding for all programs we offer has decreased. Rural Development Fund (formerly PNR) has not changed. It's one of our biggest funds and we usually subsidize 25 to 30 projects per year up to \$25,000 per application (about \$270,000 per year). Another priority is the Vision 20/20 which everyone here is aware of. It's the mobilization of communities to get involved in their development, meet with the community and get community action. Make the Vision 20/20...simple and short term with realistic goals.

Positive actions of the CLD include: youth services agreement signed with Emploi Quebec, continue to work on tourism initiatives, multifunctional trail (looking at a pilot project) with a touristic component. Currently have 3 agents working for Emploi Quebec. Currently have 10 staff, 5 is under special agreement. 3 agro projects developed and we are excited about that.

Question: Garland Nadeau: Garland wanted to know more about the Investment policy fund. It's something different than the CLD's funding, it's for project structuring initiative. When I know more I will inform the public.

Question: Cornella Maurice: Cornella asked about the Vision 20/20 initiative. Will there be implementation of community action? We have plans to identify short term actions and intend to implement them. Not going back to the drawing board.

Announcement of the Members of the Executive Committee

Vicki Driscoll announced the members of the Executive Committee, and they are:

Anthony Dumas – President

Garland Nadeau – Vice-President

Betty Alice Strickland – Secretary

Tony Roberts – Treasurer

Greta Gallibois – Executive Member

Randy Jones – Executive Member

Development of the LNS Social Economy

Kimberly Buffitt – Director of Programs, Coasters Association & President, Coop Solidarité Bioproduits, John Buck – Executive Director, CEDEC

Kimberly informed the participants that they wanted to have a conversation rather than a presentation. Kimberly explained that the Coop has been working with CEDEC to develop a framework and come to a common vision of what in terms of research and development and identification of the 32 plants. What we have created kind of a coalition of strategic partners between CSL, Coasters, Bio Products Coop, CEDEC. We started meeting with partners and started to explain the vision of what we wanted to do. We met with as many partners as possible to establish the necessary link regarding intellectual properties, science, business, etc. The guiding principle was to manufacture a high end products (pharmaceuticals, industrial, high end gourmet foods, etc.) despite the challenges we face on the Lower North Shore. We wanted to be a leader in products manufacturing but we have to convince the population. We will be moving forward with the research file but we will be employing kids from our school board who are in the field of science and beyond. Sustainable communities, creating an environment where more people want to come and students will want to come back if there's a reason to return.

The research facility is a project that ensures students can and do return and opens the door for many other opportunities for other businesses as well (marketing, branding, price points, etc.). We have been meeting with different faculties in Quebec (engineering, science, etc.). We are hoping to have more opportunities to have master's program in not just science, but in business, engineering and marketing. The idea is not only to create opportunities for students to return to the coast to continue their education (obtain master's degree) but also to open up the eyes of the population here and make them aware that the Lower North Shore can prosper and even be a trail blazer. A great big thank you to our partners for believing in this initiative, my bosses for believing in the dream, now we need to build the dream within the community (change our train of thought).

Tourism (as presented by John Buck, Allen Richards, Patrick Burke, Sarah Iris Foster, Melissa Rochefort, Jean-Michel Perron, Alberte Marcoux)

John explained that a market tourism feasibility study was funded by Industry Canada and completed in the fall of 2015, winter 2016. The partners involved were Coasters, CLD, Emploi Quebec, FEDQ, ATR, CRE Côte Nord, SADC, Voyage CoSte. Building upon the work that was already done for more than a decade, there were a number of opportunities that were identified around tourism. The idea was to create some synergy with all the different elements was really important, the partners were able to come together and create a framework to look into the lucrative tourism markets. The study was completed by Patrick Burke, with much help from Jean-Michel Perron, and a document was created.

Patrick Burke

Patrick explained that he visited communities and conducted surveys to ascertain what was wanted and needed in each community in terms of tourism development. It is a 2 year marketing plan (2016-2018). Some orientations were identified: The first orientation was to intercept neighboring visitors (getting people who would travel to Labrador to come to this area and visit museums and interpretation centers). Second orientation is to get the visitors to extend their stay. The third orientation is to develop new international caliber products. We have a lot of potential, it's just needs to be developed. The document will be finalized within a month in both languages and distributed to all the partners to be used as a tool to obtain funding.

Sarah Iris Foster

Sarah explained that she started in December with the mandate to work on the Route Chicoutai Scenic Route. One big part of that project was the scenic route between Blanc Sablon and Old Fort. We have created a draft version of the map version of the route. It's not completed yet but the idea is to have the map printed and accessible for visitors so they can see the potential places to visit when traveling in this area. Also helping to develop travel/vacation packages as well.

Melissa Rochefort

Melissa explained that she was from the ATR and she has been and continues to be working on the marketing aspect of the tourism potential on the North Shore. She mentioned that she is also working on developing tourism attraction zones and one of the zones identified was the Lower North Shore. Also working to promote the Lower North Shore on the Tourism website that we have. Partners are so important in order to go forward in the tourism industry

Alberte Marcoux – Executive Director, Direction Voyages CoSte

The Direction Voyage CoSte is an enterprise and our goal is to sell tourism packages. If our tourism goals are to be attainable, we have to solve the major tourism challenges we are facing on this territory. We are seeing some of the issues being resolved through

our partnerships with the different organizations. There has been a lot of work done in the last year. There are a lot of requests to travel the coast but the cost of travel deters traveling from coming to the coast. It's very important that we deal with the accessibility issue on the Lower North Shore. If we believe in ourselves and believe in our product, by working together we can accomplish anything.

Jean-Michel Perron

Anywhere on the planet there are two main factors that determine a destination is successful. The first one is "be unique" – offer a unique destination. The Lower North Shore is definitely unique. The second is accessibility. That's why we will try to link our political people to the issue of accessibility. It's great to be unique but if it's difficult to travel to the destination it will be hard to attract the tourism. It's the accessibility aspect that needs to be worked on extensively in the next month and next year. Let's continue to work together to ensure prosperity.

Tyler Buckle – Business Community, TC Solutions

Tyler introduced himself and explained what products Coastal Printing has available. They have the capabilities to do large scale printing (posters, business cards, calendars, invitations, etc.) as well as web design, clothing, etc. Tyler also introduced a new product that Coastal Printing has been working on in partnership with HP and AURASMA called Augmented Reality (AR). AR is the layering of media (video, music, text, picture, graphics, animations) on top of live video feed to create an interactive experience. Coastal Printing short term goals are to partner with organizations to create a LNS Tourism Guide that's fully augmented and also to use the HP network to promote our product and our region. The long-term goals are to establish Coastal Printing as the "go-to" company for all things AR-Printing and to build a local team of professional to prepare all Augmented Reality projects.

Question: Cornella Maurice: Cornella asked what would be the cost to do something like this? We've already invested in the app, the app is free to use, free to download. All you're looking at is man hours. What you would need is to hire a person to put the graphics and video together. It could be something that's built within a project itself.

Comment: Stephan Doyon: Stephan expressed that he was impressed by the technology being used and mentioned that it would be a fantastic application that should be used for future projects & initiatives.

Priscilla Griffin – Vice-President, Uni-Aide Foundation

Kimberly Buffitt – Executive Director, Uni-Aide Foundation

Priscilla introduced herself and provided a brief overview of the Uni-Aide Foundation. I am the Vice-President and Kimberly Buffitt is our volunteer acting Executive Director. We have many initiatives we have been working on. Uni-Aide is an organization founded by a group of citizens in Lourdes de Blanc Sablon in 1992 and the Coasters took

it over in 2011. We have 3 sectors in the Uni-Aide foundation: *the health fund* (funds go to people on the Lower North Shore needing financial support), *the social program fund* (raise the capacity and the sustainability of programs such as KIDS camp, after school programs, BCN enForme and senior programs in the communities), in the process of exploring the establishment of a multi-functional center in the Municipality of Blanc Sablon. We want to thank everyone throughout the Lower North Shore, especially CMA (present vis video-conference) who has been instrumental in our communication planning, she's been our communication genius. Thank you.

Vincent Joncas – President, Dr. Camille Marcoux Foundation

Vincent was very brief. Asked if everyone was aware of the Camille Marcoux Foundation. The foundation has been in existence for a long time but over the last year and a half it has become much more visible due to having people who really believe in it and our marketing strategies. Over the last 2 years we have really worked toward our 2 missions. The first one is to help the Centre de Santé to have access to better equipment and also give bursaries to students studying in post-secondary education and now vocational education. We have 2 rounds of bursaries, one in the fall and one in the spring. In order to offer this the foundation has decided to implement 2 major fundraisers per year. We must acknowledge the generosity of the residents of the Lower North Shore who always are generous in their giving. We have purchased for the Health Center a bone density machine, a bladder scan machine and we also purchased special syringe equipment. We have also organized the Camille Marcoux run for June as a fundraiser. Vincent spoke about their first mega-lottery that was implemented last year that allowed the foundation to clear \$22,000 dollars because of the partnerships with various organizations and businesses. We hope to do a mega-fundraiser such as this for the next 5 years

Special Guest Speaker – Keala Goudie, General Manager, Caisse Populaire du Blanc Sablon

My name is Keala Goudie and I'm the General Manager of the Caisse populaire Desjardins de Blanc-Sablon. Our head office is in Lourdes Blanc-Sablon and we have a service center here in St Paul's.

One of the themes of today's AGA and last night's grand opening is youth returning to the Lower North Shore. I was invited here today as a guest speaker because I am one of those youth. As a child, I grew up in Brador and never thought I would be coming back to live. Actually I thought I would be an actress in Hollywood by now. I went to Mgr Scheffer School. When I graduated from there I went on to Quebec City to study pure and applied sciences at François Xavier Garneau. At that point I didn't know what I wanted to do with the rest of my life, like most 17 year olds and decided to keep all my options open. After my first semester, I knew I had to figure out what interested me. I thought back to when I was a kid and my gramma, uncle, dad and I would sit around the table and show each other how we learnt to do math. We were all pretty good at math and coming from an English household and going to a French school it was one of the

only subjects that was easily translated. I was also the only person in my class to enjoy economics. It did come in handy for my first interview for the Caisse, it was actually M. Gaetan Jones that thought me the difference between a caisse and a bank. And I'm very serious, there is a difference. That's when I decided to move to Lennoxville and go to Bishop's in Business Administration. In my first year, I wasn't sure which field I wanted to go in, but I knew business was the right choice. After three years, I completed a bachelor's degree in business administration with a concentration in accounting and a minor in economics.

During my post-secondary education, I returned home for the summers, in hopes of earning some money for the next school year. I often wanted to work overseas or stay in the city to work, but my parents always convinced me to come home, which ended up working out in my favor. I worked at the Caisse for 3 of those summers. The first two years, I was a cashier and the third summer I did an internship with Anita, the former manager. I learned a lot about savings, credit, insurance and what Desjardins is all about in those years, mostly because I asked a lot of questions.

At that time, I started thinking about what I was going to do once I finished university. At first, wasn't sure about wanting to come home. I had a few things I still wanted to do in town, I was thinking about becoming a chartered accountant, and moving to Montreal. When a posting went up at the Caisse, I knew it was too good of an opportunity to pass up. So I applied, did the tests, got the job, got the training and moved home. I didn't miss becoming an accountant, because I was pretty busy studying for my new position.

What moving here has taught me is how supportive of a place I grew up in. Local people truly want to see young adults from the region succeed and are willing to take a chance on them. Even if they have little work experience, they support them if they are willing to come back to the Lower North Shore. Both the people who are hiring and returning home are very committed to their communities and want to see their hometown flourish.

I am lucky to work for an organization that does just that. Desjardins was created by a man who wanted better for his community; he dedicated himself to building a cooperative movement that would reinvest the savings of members in the local economy. Giving back to the communities around us is an important part of what we do. Desjardins' mission is to contribute to improving the economic and social well-being of people and communities within the compatible limits of its field of activity: by continually developing an integrated cooperative network of secure and profitable financial services, owned and administered by the members, as well as a network of complementary financial organizations with competitive returns, controlled by the members by educating people, particularly members, officers and employees, about democracy, economics, solidarity, and individual and collective responsibility.

To ensure that our community benefits from the remarkable power of cooperation, we are constantly involved in numerous inter-cooperation projects with our neighbouring Caisses.

It is with the future in mind that, together with the officers of the Caisse populaire de La Tabatière, we have begun a reflection process on the type of organization that will enable us to better respond to the needs of our respective members. We are giving thought to how we can offer you the best services in the long term.

It is in this spirit that a committee made up of representatives of both caisses was set up with the purpose of analyzing the relevance and feasibility of a merger project. Please be assured that nothing will be done without the consent of the members of each of the caisses. Therefore, you will be invited to meet with the officers and the manager of your caisse to share your opinion and get answers to your questions on this project, which we feel is very promising.

We work very closely with the caisse in La Tabatière, in the past we've had their advisors do replacements here and some employees have gone to help them as well. We often joint forces when donating to different organizations so that our joint contributions can make a larger different. For example, this last year we created a bursary for post-secondary students in honour of 25 years of secondary five on the lower North Shore. Our cooperation over the years has very positively impacted both caisses. The winning applicant for our caisse was Latesha Fequet. The Desjardins Foundation also has a huge bursary program for all student Desjardins members; one of our members was actually granted this bursary two years in a row. Desjardins has created special offers for members with different professions, such as nurses, doctors, accountants, etc. Even as students in any of these fields, you can benefit from the offer. These offers include lesser transaction fees, larger line of credits, etc. As we speak, there are excellent job opportunities at the caisse. There are currently two job postings up, one for a cashier and another for a financial advisor.

For anyone looking to return to the Lower North Shore, these are great opportunities. I am very aware that had I'd stayed in the city, I would not be where I am today in my career. I was privilege to grow up where I did and get the opportunity I did. Able to go away for my studies, experience new things and return to this amazing career. By working together, I believe we can create more of these opportunities. Sometimes, growing up here we only see the things we don't have; Movie Theater, swimming pool. Or we might see how lucky we are to grow up here but not have the opportunity to do something we love and live here. So I'm very happy to hear that the Coaster's Association is doing everything they can to support youth that wish to return to the coast.

Thank you for having me here today.

Wrap-Up – Hugh Maynard

I have the privilege of doing the wrap up as is tradition before we move on to the closing ceremonies. There were a few particularly important points I noticed in the meeting (the conversations, the presentations, the things that went on). The first is that there's a lot of new things going on, most meetings aren't necessarily talking about new stuff. The last of that is people; SQ officer, master's students, Caisse people, all kinds of going on that's very interesting a great change from the past.

Which brings me to my second point; Garland and I was talking at a previous meeting and we noticed the tenor of that meeting (complaints, no progress, etc.). And now things are positive, things are happening, we're using a different language, a positive language when speaking how we're doing things. The conversations now are not so much about the challenge itself but how we're going to deal with the challenge and find a solution. An example is Seniors are now being talked about as an asset and not a problem (positive conversation). There was a time that if you thought differently in this community you were thought to be crazy. If someone thought something that wasn't the status quo, it was never going to work, however that time has passed and more people are responding positively. The "coasters", along with partnership organizations have become leaders rather than complainers because you take on challenges. This meeting has probably been one of the most interesting and positive meetings in the last few years that I've had the pleasure of attending.

Closing ceremonies

Acknowledgements – Cornella Maurice, Executive Director and Kimberly Buffitt, Director of Programs

Message for a Colleague & Dear Friend – Kimberly Buffitt

the Coasters Association has had the privilege, since 2004 (12 years), of working with you; your belief in us helped turn our many dreams into reality. You have always had BIG dreams, and so did I, so we make a great team! My encouragement and your eagerness to develop and implement programs and industries, may have appeared overwhelming, but we set high standards ... and succeeded!

We are so proud to have the opportunity to extend our hand in congratulating you on all of your accomplishments. You went far beyond what anyone can imagine – you reached for the stars, I knew that this would be your starting point, but not your limit.

It is with sincere pride that we recognize how important you have been to the

development of the Lower North Shore communities; you have helped us build an organization that will assist the people of the “Coast” in every aspect of development. There have been so many turning points, but we overcame them all.

You are a tremendous employee, a real asset for a transforming organization and we have truly benefited from your expertise, knowledge and many strengths. You have been a part of all of our achievements – rewarding successes and for that we are very thankful.

Your faith and trust in the Coasters Association, and your belief that we can accomplish anything fills us with so much pride and encouragement – our hats are off to you! You are a remarkable and outstanding lady, and a model for us all.

Thank you, on behalf of the Board of Directors and Staff of the Coasters Association, and the people of the Lower North Shore, for all you do and for being who you are... a trusted colleague and friend, and for helping us on a road to a better future.

Message for a Board Member & Dear Friend - Lois Jones – 25 years of service

Lois, you have been a board member since 1991 (25 years), representing the Municipality of Golfe St. Laurent and the community of Harrington Harbour. You have been there for us whenever you were called upon and you represented your community & the Lower North Shore well.

We are very proud of your undertakings and we are grateful for your friendship and continuous support. We wish you, Lois, the best of luck in all your future endeavors, you will be greatly missed.

Thank you on behalf of the Board of Directors and Staff of the Coasters Association, we are very pleased to present you with this gift of appreciation.

Message for a Colleague & Dear Friend - Tony Roberts – 25 years of service

Tony, you have been a board member since 1991 (25 years), representing the Municipality of Bonne Esperance and the community of St. Paul’s River. You were always interested in the progress of the Coasters Association, and worked diligently and contributed greatly to your municipality and to the people of the Lower North Shore.

We were very fortunate to have you as part of our team, and we continue to look to you to help us move forward. We commend you for your commitment and tireless work for your municipality and the entire Lower North Shore, as Vice-President, then President and now Past-President/Treasurer, for 25 years.

Your work has earned you the respect and the admiration of us all. Thank you on behalf of the board of directors and staff of the Coasters Association, we are very pleased to present you with this gift, as appreciation of all your volunteer work!

Message for a Colleague & Dear Friend - Lenora Keats - 25 years of service

Lenora, you have earned your place with the Coasters Association through your outstanding hard work, dedication and commitment to so many tasks. We have so much confidence in your ability to do the work required. It would take hours to acknowledge all what you have accomplished.

You have had my right arm for 25 years (1991), and there have been times that I don't know what I would have done without you. The endless nights and the seemingly endless days of trying to meet deadlines were made easier having you by my side. We have accomplished more together than anyone could have imagined. We have seen babies being born to some of our staff (twice twins), tragedies within the board & staff, but we have had more laughter than tears.

Lenora, you are presently battling a terrible disease, but you are a very strong-willed lady and an inspiration to us all. You gave birth to two children and you were back in the office within a week, so you will be back again in the near future, making sure your presence is known to all.

You are a dear friend and you are invaluable to our office and we ALL love you. A toast to the wonderful lady, known as Lenora Keats, a charming smile for all who drop in, the pleasant voice behind the phone and the constant mainstay at the Coasters Association. Thank you Lenora for 25 years of super friendship, hard work and dedication to the organization!

On behalf of the board of directors and staff of the Coasters Association, we are very pleased to present you with this gift of appreciation.

Word of Thanks – Shannon Keats, Office Secretary

Usually this is the part of the program where Lenora thanks everyone for their part in ensuring the AGM was a success AND each year, no matter how many times we tell her, "Lenora, this time you're not allowed to cry", she continually manages to, "à la Lenora", cry like a river. However, this year she's in Gatineau, receiving her treatment and getting the best care possible...and if she was listening to this now – well, she'd be crying!! We miss her and we're planning a colossal get-together when she comes back home.

- We would like to thank the Commission Scolaire du Littoral for the use of their institutions to hold our AGM.
- Huge thanks to the Community Learning Centers of Netagamiou and St. Paul's and the Quebec Community Groups Network for the use of their Video Conferencing equipment.
- Special thanks to Vida Keats for her catering services. The food was delicious.
- Thank you to Coastal Printing for the printing of the beautiful colored documents

- everyone received in their package, and the banners that you see on the wall
- Thanks to Kimberly, Tanya, Morgan and Chevonne for their assistance in setting up the kiosks
 - Thank you to Lay Reader Dale Keats for providing spiritual support in the form of a prayer.
 - Thank you to all guests, presenters and participants in today's meetings, your input and support is very much appreciated.
 - To all those who sent messages a big thank you.
 - Many thanks to the Coasters Board of Directors, we would not be where we are today without your support and guidance
 - A special thanks to Mr. Hugh Maynard for doing a great job as our Master of Ceremonies, for always being there for us no matter what the circumstance
 - HUGE thanks to the volunteers who gave willingly of their time and energy throughout this past year.
 - If we have forgotten anyone, please accept our sincerest apologies, because we do appreciate all you do for us.
 - And last but most certainly not least a special thank you to all staff of the Coasters Association for their hard work and dedication to their many jobs and for all their help in this year's AGM preparations.

And as I sit here today, I run my arm across my forehead in a big "PHEW" ...and say – another one under our belts – we made it!

Once again, thanks!

Closing Remarks – In-coming President (2016-2018), Anthony Dumas

I would like to thank everyone again for their contribution to the Coasters Association and for your attendance at this year's General Meeting.

It is with great pleasure that I accepted, for another term, the candidacy of President of the Coasters Association. The mandate given to me is always a challenge, but I intend to face it with the upmost dedication. The dossiers at the Coasters over the last few years, while very exciting, demand a great deal of time and effort on the part of many people.

I would like to thank the Board of Directors for their faith in me, and with their support, a hard working staff, dedicated volunteers, and committed resource people, along with our partner organizations behind me, I know that we can "make it all work".

The quality of the participants and the work accomplished here today was outstanding. It will only be with the concerted efforts of all of us working in partnership that we will be able to achieve a successful result from the plans laid out at this AGM – the road to success!

Thank you for another successful Meeting. I invite you all back again next year to celebrate our 28th Anniversary in the Municipality of Blanc Sablon. Enjoy your evening, have a safe journey back home. For those of you who are travelling by snowmobile – drive safely, and enjoy the breathtaking beauty of the Lower North Shore.

Coasters 21st General Meeting & 27th Anniversary
ATTENDING GUESTS

NAME	TITLE/ORGANIZATION	CITY/PROVINCE
	Quebec High School Quebec, Qc	
Jennifer Johnson	Executive Director, CHSSN	Quebec, Qc
	Quebec Community Group Network Montreal, Qc	
Sylvia Martin-Laforge	Executive Director Quebec Community Groups Network	Montreal, Qc
David Johnston	Quebec Representative, Office of the Commissioner of Official Languages	Montreal, Qc
Dan Lamoreaux	President, Quebec Community Groups Network	Montreal, Qc
	Community Learning Center Chevery, Qc	
Ghislaine Nadeau-Monger	President Local Table for Seniors Board Member Coasters Association Inc.	Chevery, Qc
Betty Alice Strickland	Secretary Coasters Association Inc.	Chevery, Qc
Karine Monger	General Director Municipal Regional Council le Golfe-du-Saint-Laurent	Chevery, Qc
	Community Learning Center St. Paul's River, Qc	
Stephan E. Doyon	Vice-President Sales & Marketing, Arclay Natural Technologies	New York, USA
Hugh Maynard	President Qu'anglo Communication & Consulting	Ormstown, Qc
Sarah Iris Foster	Tourism Consultant Coasters Association	Quebec, Qc
John Buck	Executive Director Community Economic Development & Employability Committee	Huntingdon, Qc
Allen Richards	Provincial Development Officer Community Economic Development & Employability Committee	Huntingdon, Qc

Melanie Durand	Community Member	Saguenay, Qc
Mélissa Rochefort	Assistant Executive Director and Development, Structuring and Tourism Services Coordinator Tourisme Côte-Nord Duplessis	Sept-Iles, Qc
Marlene Gallagher	Director of Quality Evaluation Performance & Ethics, CISSS	Sept-Iles, Qc
Lucy de Mendonça	Administrator Commission Scolaire du Littoral/ Board Member Coasters Association Inc.	Sept-Iles, Qc
Deborah Foltin	Director of Educational services and Responsible for Computer Technology Resources Commission Scolaire du Littoral	Sept-Iles, Qc
Alix-Anne Turcotti	Radio Canada Côte-Nord	Sept-Iles, Qc
Benoit Goein	Radio Canada Côte-Nord	Sept-Iles
Garland Nadeau	Vice-President Coasters Association Inc. Board Member Whiteley Museum, Middle Bay Interpretation Center	St. Paul's River, Qc
Tony Roberts	Past-President Treasurer Coasters Association Inc. Member Eastern Harbour Authority	St. Paul's River, Qc
Dale Keats	Board Member Coasters Association Inc.	St. Paul's River, Qc
Ashley Babin-Duguay	Community Organizer CISSS Board Member Coasters Association	St. Paul's River
Lionel Roberts	Mayor Municipality of Bonne Esperance	St. Paul's River, Qc
Eileen Schofield	Principal St. Paul's School, Mountain Ridge School Board Member Whiteley Museum	St. Paul's River, Qc
Cornella Maurice	Executive Director Coasters Association Inc.	St. Paul's River, Qc

Shannon Keats	Interim Office Secretary KIDS Summer Camp Program Coordinator Coasters Association Inc. Executive Member St. Paul's Recreation Committee	St. Paul's River, Qc
Kimberly Buffitt	Director of Programs Coasters Association Inc. President Bio-products Solidarity Coop	St. Paul's River, Qc
James Buckle	Director of Finance Coasters Association Inc. Board Member, representing Bio-products Solidarity Co-op	St. Paul's River, Qc
Priscilla Griffin	Program Manager Health Promotion Program Senior Day Centers Coasters Association Inc. Community Member Groupe Accessibilité Vice-President, Uni-Aide Foundation	St. Paul's River, Qc
Shelley Martin-Fequet	BCNeF Development Agent Coasters Association Inc.	St. Paul's River, Qc
Jessica Jones	Social Economy Coordinator Coasters Association Inc.	St. Paul's River, Qc
Roderick Fequet	Social Economy Development Agent Coasters Association Inc.	St. Paul's River, Qc
Karla Roberts	Masters Student Lower North Shore Research Facility	St. Paul's River, Qc
Jessica Poole	Masters Student Lower North Shore Research Facility	St. Paul's River, Qc
Carolyn Sims	Project Administrator Meals on Wheels Coasters Association President 50+ Club	St. Paul's River
Leonard Burns	Board Member 50+ Club	St. Paul's River
Leona Griffin	Animator Senior Day Centers	St. Paul's River
Danielle Labadie	Officer, Surete du Quebec	Lourdes de Blanc Sablon, Qc

Vincent Joncas	Director of Adult Education Centers Principal Commision Scoalire du Littoral President, Dr. Camile Marcoux Foundation President, CLD	Lourdes de Blanc Sablon, Qc
Vicki Driscoll	Director, CEDEC	Lourdes de Blanc Sablon, Qc
Wanda Beaudoin	Clinical and Administrative Manager, CISSS	Lourdes de Blanc Sablon, QC
Patrick Burke	Tourism Development Consultant Coasters Assocaition Kinesiologist	Lourdes de Blanc Sablon, Qc
Anthony Dumas	President Coasters Association Inc. Chair LNSCH Board Member Uni-Aide Foundation	Lourdes de Blanc Sablon, Qc
Claire Ann Labadie	Board Member Coasters Association	Lourdes de Blanc Sablon, Qc
Jarvin Joncas	Director Centre Local de Développement de la Basse- Côte-Nord Member Vison 20/20	Lourdes de Blanc Sablon, Qc
Ashley Morency	Biofood Development Agent Centre Local de Développement de la Basse- Côte-Nord	Lourdes de Blanc Sablon, Qc
Tyler Buckle	Business Community TC Solutions	Lourdes de Blanc Sablon, Qc
Keala Goudie	General Director Caisse Populaire Desjardins de Blanc Sablon	Lourdes de Blanc Sablon, Qc
Armand Joncas	Mayor Municipality of Blanc Sablon	Lourdes de Blanc Sablon, Qc
Doreen Labadie	Community Member	Blanc Sablon, Qc
Bonnie Goudie	Executive Director, Labrador Straits Historical Development Corporation	Forteau, Labrador
Sheila Chubbs	Treasurer, Labrador Straits Historical Development Corporation	Forteau, Labrador

By Teleconference

Jean Michel Perron	Consultant Direction Voyages CoSte	Rawdon, Qc
Alberte Marcoux	Directrice générale Direction Voyages CoSte	Rivière au Tonnerre, Qc
Randy Jones	Mayor Municipality of Gros Mecatina	La Tabatiere, Qc

TOTAL: 56